



Santa Rosa Island Authority

Fiscal Year 2023-2024

Adopted Budget





June 28, 2023

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FY 2023/2024 Budget

Executive Summary:

This workshop seeks Board guidance on the development of the FY 2023/2024 Santa Rosa Island Authority operating budget and proposed capital improvement projects. The budget has been developed with the goal of providing quality administration, communication, and technology; meeting the Authority's mission of preserving our natural resources, managing growth and promoting eco-friendly tourism in a clean, safe community environment; and considering the Board's Tier 1 funding priorities platform.

Revenue Budget Highlights -

- In the first seven months of FY23, Pensacola Beach has seen a leveling-off of the double-digit increases that were experienced coming out of the pandemic. To date, SRIA lease fees/income revenues are up only 0.2% over FY22. However, income revenues are up 26.76% over 2019 pre-pandemic numbers. In preparing the FY24 budget, Finance staff did a five-year trend analysis (2018-2022) to gain a better picture of the over-all growth. Armed with that data and recognizing several years of very conservative revenue estimates, Working Capital has been budgeted at a 23.09% increase and commercial revenues have been budgeted at a 15% increase.
- Operating revenues, as a whole, are projected to see a 10.45% increase.

Operating Budget Highlights -

- Within the Administration and Leasing budget, the need for an Architect Retainer was reevaluated. Given that the Authority currently has no on-going architectural needs, the dollars previously allocated for that line item have been reallocated to Contract Services. Should the Authority have a special project requiring such services, funding would be available, but no longer will it be an on-going monthly expenditure.
- A 5% increase in the hourly rate of compensation for legal services was contemplated in the FY23/24 budget, pursuant to the Legal Services Contract. The dollar amount budgeted anticipates the need to address defaults, policy reviews and updates, defense for litigation, assistance in Quasi-Judicial hearings, review and drafting of contracts, assistance with lease issues, and other miscellaneous legal matters.

- The Finance Department budget includes a proposed increase of \$76,924 in Contract Services to enhance funding for IT improvements and additional audit services for year-end closeout. Twenty thousand of those dollars were realigned from the Data Processing line item which is no longer applicable.
- During the May 24, 2023, Board meeting, the Board expressed their desire for SRIA to take a proactive role to better identify and address invasive control on public property on the Island. Based on that discussion, \$30,000 has been added to Contractual Services within the Environmental and Developmental Services budget for that purpose.
- As a result of attending the ICAS (International Council of Air Shows) Annual Conference, staff gained an understanding of the increasing costs associated with civilian acts/performers and professional announcers. Additional dollars are being proposed to position SRIA to secure new and/or additional civilian acts in FY24. It should be noted that staff continue to actively pursue sponsorships for the Air Show as well. Not included in the SRIA costs are significant in-kind contributions of the County through the provision of additional Public Works staffing, Public Safety lifeguards, up-staffing in fire personnel, and Emergency Operations resources provided through THOR.
- New programming within the Human Resources and Marketing budget has been included in the FY23/24 budget. To foster the revitalization of the Boardwalk, staff is recommending the return of acoustic-type entertainment on the Boardwalk. The entertainment will be marketed as the “Sounds of Summer” and will be scheduled for three days a week, from 6:00 to 8:00 pm at the Shell.

#### Capital Improvement Program Highlights -

- Funding for Beach Nourishment is proposed to be \$1.6 million, up from last year’s \$1 million.
- Per the budget workshop on June 14, 2024, construction dollars in the amount of \$500,000 for new bathrooms at the Pensacola Beach Boardwalk were removed from the FY24 budget with the intent to reinsert in the FY25 budget. This is due to the fact that the construction is pending until the new FEMA flood insurance rate maps are adopted. The expected timeline for adoption of those maps is fall of 2024. The Board directed staff to reallocate the \$500,000 to Tier 1 funding priority projects.

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- Projects anticipated in FY24 for Administration & VIC Building Maintenance and Repair are renovations to the SRIA public restrooms in the foyer and carpet replacement throughout the building.
- Budget dollars for Lafitte Cove dredging have been increased based on the actual cost to perform the dredging function this past year. Typically, Lafitte Cove must be dredged one to two times per year. Conversely, dollars for Little Sabine dredging have been removed given that this project is anticipated to occur only every 3 to 5 years.
- Funding for Trolley Replacement has been budgeted at \$550,000. Operating expenditures that are proposed to be offset by TDT grant funding were reallocated to this line item. The three island trolleys are reaching their end-of-life, and ideally all three could now be purchased at the same time. The estimate received for trolley replacement is \$175,000 to \$200,000.

The proposed budget, along with the continued leadership of the Board, the dedication of staff, and the active engagement of beach residents and business owners, positions the SRIA to continue to meet the current and foreseeable challenges and opportunities facing the island.

Staff recommendation:

Staff recommends adoption of the FY 2023/2024 Proposed Budget as presented.

## FY 2024 BUDGET

	2023 Budget	2024 Budget	Difference	% inc
<b>Working Capital</b>	3,724,956.00	4,584,987.00	\$ 860,031	23.09%
Less Capital Improvements				
Less: Island Improvement Funds-Portofino-Restricted	\$ (1,472,632)	\$ (1,735,361)	\$ (262,729)	17.84%
<b>Beginning Working Capital</b>	\$ 2,252,324	\$ 2,849,626	\$ 597,302	26.52%
<b>Operating Revenues:</b>				
Commercial	\$ 2,935,194	\$ 3,375,473	\$ 440,279	15.00%
Residential	\$ 1,363,688	\$ 1,363,688	\$ -	0.00%
Island Improvement Funds-Portofino-Restricted Funds	\$ 249,268	\$ 258,491	\$ 9,223	3.70%
CPI Increase	\$ 72,275	\$ 105,831	\$ 33,556	46.43%
<b>TOTAL OPERATING REVENUES</b>	<u>\$ 4,620,425</u>	<u>\$ 5,103,483</u>	<u>\$ 483,058</u>	<u>10.45%</u>
<b>Operating Expenses:</b>				
Administration and Leasing	\$ 1,103,430	\$ 1,221,593	\$ 118,163	10.71%
Finance	\$ 736,500	\$ 828,671	\$ 92,171	12.51%
Environmental and Developmental Services	\$ 1,106,927	\$ 1,169,533	\$ 62,606	5.66%
Human Resources and Marketing	\$ 1,078,135	\$ 1,197,096	\$ 118,961	11.03%
<b>TOTAL OPERATING EXPENSES</b>	<u>\$ 4,024,992</u>	<u>\$ 4,416,893</u>	<u>\$ 391,901</u>	<u>9.74%</u>
<b>Non-operating Revenues:</b>				
Investment Income	\$ 30,000	\$ 30,000	\$ -	0.00%
TDT Grant Funding for Trolley Services		\$ 250,000	\$ 250,000	100.00%
<b>TOTAL NON-OPERATING REVENUES</b>	<u>\$ 30,000</u>	<u>\$ 280,000</u>	<u>\$ 250,000</u>	<u>833.33%</u>
<b>Income before Other Changes</b>	\$ 625,433	\$ 966,590	\$ 341,157	54.55%
<b>Other Changes:</b>				
Beach Nourishment 2026 Fund	\$ 1,000,000	\$ 1,600,000	\$ 600,000	60.00%
Capital Expenditures	\$ 68,500	\$ 94,500	\$ 26,000	37.96%
Infrastructure and Other Projects	\$ 1,410,000	\$ 1,572,500	\$ 162,500	11.52%
<b>TOTAL OTHER CHANGES</b>	<u>\$ 2,478,500</u>	<u>\$ 3,267,000</u>	<u>\$ 788,500</u>	<u>31.81%</u>
<b>Change in Working Capital</b>	\$ (1,853,067)	\$ (2,300,410)		
Less Island Improvement Funds-Portofino	\$ (249,268)	\$ (258,491)		
<b>Ending Unrestricted Working Capital</b>	<u>\$ 149,989</u>	<u>\$ 290,725</u>	\$ 140,736	93.83%
<b>Designated for Contingencies:</b>				
Beginning Balance	\$ 1,121,088	\$ 1,121,088		
Additional - Reserve	\$ -			
<b>Ending Balance</b>	<u>\$ 1,121,088</u>	<u>\$ 1,121,088</u>	\$ -	0.00%
<b>Total Budget Expenses Operating and Others</b>	\$ 6,503,492	\$ 7,683,893	\$ 1,180,401	18.15%

## **EXECUTIVE DIRECTOR**

Administer and carry out the directives and policies of the SRIA and to enforce orders, resolutions, policies and regulations of the Board to assure that they are faithfully executed. Report to the Board on actions taken pursuant to any directive or policy within the time set by the Board.

Provide the Board, or individual members thereof, upon request, with data or information concerning the SRIA and to provide advice and recommendations on the SRIA operations to the Board.

Establish the schedules and procedure to be followed by all SRIA departments, offices and agencies in connection with the budget and supervise and administer all phases of the process.

Supervise the care and custody of all SRIA properties.

See that all terms and conditions in all leases, contracts and agreements are performed and notify the Board of any noted violations thereof.

Attend all meetings of the Board.

Perform such other duties as may be required of the employee and be available as needed by the Board.

Negotiate leases, contracts, and other agreements, including consultant services for the SRIA, subject to approval of the Board, and make recommendations concerning the nature and location of SRIA improvements.

Perform other legally permissible and proper duties and functions as the Board from time to time may assign.

Coordinate with Escambia County all procedures for storm induced evacuations and recovery procedures.

Coordinate with Escambia County on all matters Concerning Pensacola Beach.

Field questions about SRIA posed by the media.

## **ADMINISTRATION, LEASING AND MARKETING**

**Mission:** To implement policies approved by the Santa Rosa Island Authority Board of Directors, and ensure that legal requirements are met. Provide strong leadership and manage the business of Pensacola Beach by actively pursuing goals and objectives adopted by the Board.

**Programs:** Administration and Leasing:

- Enhance the quality of life of island residents
- Enhance the quality of the stay of island visitors
- Develop and redevelop public facilities and infrastructure elements
- Implement and manage the 1988 Pensacola Beach Land Utilization Plan
- Manage Authority Board activities
- Maintain records of all official meetings and administrative transactions of the Authority Board
- Manage the Authority's legal issues in coordination with the board and legal counsel
- Manage the Authority's lease administration program
- Trolley operation management

Customer Service:

- Welcome SRIA visitors
- Answer SRIA telephone calls and disseminate calls to the appropriate department
- Provide information and assistance to Escambia County residents, businesses and visitors
- Receive and collect funds
- Open, sort, log and distribute incoming mail

Staffing:

5 Permanent Staff (1 of which is currently vacant)

**ADMINISTRATION AND LEASING**

	<b>2023</b>	<b>2024</b>		
	<b>Budget</b>	<b>Budget</b>	<b>Difference</b>	<b>% inc</b>
<b>Personnel Services:</b>				
Board Members' Expense	\$ 40,800	\$ 40,800	\$ -	0.00%
Regular Salaries	\$ 343,602	\$ 359,064	\$ 15,462	4.50%
Temporary Salaries	\$ 3,000	\$ 3,000	\$ -	0.00%
Unemployment Compensation	\$ -	\$ -	\$ -	0.00%
Overtime	\$ 515	\$ 515	\$ -	0.00%
Social Security Contribution	\$ 21,304	\$ 21,826	\$ 522	2.45%
Retirement Contribution	\$ 60,292	\$ 75,120	\$ 14,828	24.59%
Insurance Contribution	\$ 61,500	\$ 69,495	\$ 7,995	13.00%
Worker's Compensation	\$ 738	\$ 500	\$ (238)	-32.25%
Medicare Contribution	\$ 4,761	\$ 5,105	\$ 344	7.23%
Miscellaneous Personnel Benefits	\$ 4,628	\$ 4,628	\$ -	0.00%
TOTAL	\$ 541,140	\$ 580,053	\$ 38,913	7.19%
<b>Contractual and Professional Services:</b>				
Attorney Retainer	\$ 13,200	\$ 13,200	\$ -	0.00%
Engineer Retainer	\$ 6,600	\$ 6,600	\$ -	0.00%
Architect Retainer	\$ 2,400	\$ -	\$ (2,400)	-100.00%
Legal Attorney	\$ 120,750	\$ 200,000	\$ 79,250	65.63%
Legal Support Expenses	\$ 7,000	\$ 7,000	\$ -	0.00%
Contract Services, Rental Equip., Software updates, Licenses	\$ 20,000	\$ 22,400	\$ 2,400	12.00%
Contract Website Monitoring	\$ 15,000	\$ 15,000	\$ -	0.00%
ADA Compliance Upgrades	\$ 16,000	\$ 16,000	\$ -	0.00%
Trolley Operations	\$ 250,000	\$ 250,000	\$ -	0.00%
TOTAL	\$ 450,950	\$ 530,200	\$ 79,250	17.57%
<b>Supplies:</b>				
Office Supplies	\$ 5,750	\$ 5,750	\$ -	0.00%
<b>Utilities:</b>				
Telephone	\$ 7,000	\$ 7,000	\$ -	0.00%
Electricity	\$ 9,000	\$ 9,000	\$ -	0.00%
Water	\$ 3,540	\$ 3,540	\$ -	0.00%
TOTAL	\$ 19,540	\$ 19,540	\$ -	0.00%
<b>Other:</b>				
Insurance	\$ 50,000	\$ 50,000	\$ -	0.00%
Travel and Training	\$ 16,750	\$ 16,750	\$ -	0.00%
Miscellaneous	\$ 2,500	\$ 2,500	\$ -	0.00%
Other Charges	\$ 1,000	\$ 1,000	\$ -	0.00%
Postage	\$ 4,500	\$ 4,500	\$ -	0.00%
Uniforms	\$ 800	\$ 800	\$ -	0.00%
Printing	\$ 7,500	\$ 7,500	\$ -	0.00%
Membership Fees	\$ 3,000	\$ 3,000	\$ -	0.00%
TOTAL	\$ 86,050	\$ 86,050	\$ -	0.00%
<b>TOTAL EXPENSES</b>	<b>\$ 1,103,430</b>	<b>\$ 1,221,593</b>	<b>\$ 118,163</b>	<b>10.71%</b>



## **FINANCE**

**Mission:** To implement Santa Rosa Island Authority financial policies and decisions. To assure full and complete accounting of all funds in accordance with general accepted accounting principles. To provide financial advice to the board and the Executive Director on matters of fiscal policy and procedures.

**Programs:** Financial:

Budget preparation and supervision  
General ledger, accounts receivable, accounts payable, purchase orders, and cash management  
Lease billing management and collections  
Payroll administration  
Internal Audit Management  
Financial statement preparation  
Auditor liaison and coordination  
Data collection, coordination and analysis  
Information management and integration of multiple computer programs  
Investment of SRIA funds  
Assist with the issuance of Escambia County loans for SRIA  
Staff training

Staffing:

6 Permanent Staff (1 of which is currently vacant)

**FINANCE DEPARTMENT**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Difference</b>	<b>% inc</b>
<b>Personnel Services:</b>				
Regular Salaries	\$ 323,553	\$ 338,113	\$ 14,560	4.50%
Overtime	\$ 500	\$ 500	\$ -	0.00%
Temporary Labor	\$ 2,000	\$ 2,000	\$ -	0.00%
Social Security Contribution	\$ 22,565	\$ 22,565	\$ -	0.00%
Retirement Contribution	\$ 35,699	\$ 45,231	\$ 9,532	26.70%
Insurance Contribution	\$ 53,045	\$ 64,500	\$ 11,455	21.59%
Worker's Compensation	\$ 816	\$ 516	\$ (300)	-36.76%
Medicare Contribution	\$ 5,674	\$ 5,674	\$ -	0.00%
Miscellaneous Personnel Benefits	\$ 4,922	\$ 4,922	\$ -	0.00%
TOTAL	\$ 448,774	\$ 484,021	\$ 35,247	7.85%
<b>Contractual and Professional Services:</b>				
Financial Audit	\$ 45,000	\$ 45,000	\$ -	0.00%
Business Reviews	\$ 20,000	\$ 20,000	\$ -	0.00%
Contract Services, Equip., Software updates, Licenses, IT Services	\$ 159,076	\$ 236,000	\$ 76,924	48.36%
TOTAL	\$ 224,076	\$ 301,000	\$ 76,924	34.33%
<b>Office Supplies:</b>				
Office Supplies	\$ 12,000	\$ 12,000	\$ -	0.00%
<b>Utilities:</b>				
Telephone	\$ 5,900	\$ 5,900	\$ -	0.00%
Electricity	\$ 9,000	\$ 9,000	\$ -	0.00%
Water	\$ 3,540	\$ 3,540	\$ -	0.00%
TOTAL	\$ 18,440	\$ 18,440	\$ -	0.00%
<b>Other:</b>				
Fuels	\$ 600	\$ 600	\$ -	0.00%
Data Processing	\$ 20,000	\$ -	\$ (20,000)	-100.00%
Travel and Training	\$ 5,000	\$ 5,000	\$ -	0.00%
Postage	\$ 4,000	\$ 4,000	\$ -	0.00%
Miscellaneous	\$ 500	\$ 500	\$ -	0.00%
Uniforms	\$ 710	\$ 710	\$ -	0.00%
Memberships	\$ 400	\$ 400	\$ -	0.00%
Printing	\$ 2,000	\$ 2,000	\$ -	0.00%
TOTAL	\$ 33,210	\$ 13,210	\$ (20,000)	-60.22%
TOTAL EXPENSES	\$ 736,500	\$ 828,671	\$ 92,171	12.51%

## **ENVIRONMENTAL AND DEVELOPMENTAL SERVICES**

**Mission:** To assist individuals and organizations in assuring that engineering and construction plans and specifications for development on Pensacola Beach comply with Santa Rosa Island Authority, Escambia County, the State of Florida, and Federal requirements. Supervise and manage the Authority's environmental programs, the National Flood Insurance Program, the Community Credit Rating System, and Cell Phone and Surveillance System Administrator.

**Programs:** Santa Rosa Island Authority Construction Projects:

Administrative supervision of all SRIA construction projects  
Serve as the liaison with SRIA engineering firm, other engineering or construction organizations, and permitting agencies

Island Development:

Santa Rosa Island Authority Development Regulations  
Escambia County Land Developmental Code of Ordinances  
National Flood Insurance Program  
Community Rating Systems Program Coordinator  
Florida's Building Code  
State and Federal permit requirements  
Pensacola Beach Land Utilization Plan  
Board member of Local Mitigation Strategy  
Florida Shore and Beach Preservation Association  
Emergency Preparedness  
Disaster Recovery/Mitigation  
Certified Flood Plain Manager

Environmental Programs:

Dune Restoration/Protection  
Beach Erosion/Nourishment  
Discolored Soils/Sand monitoring and permitting  
Sea Turtle Monitoring  
Other programs as directed by the SRIA Executive Director  
Water Quality/Storm Water Management

Customer Service and Assistance:

Residential Lessees  
Commercial Lessees  
Contractors  
Developers  
Realtors

Staffing:

4 Permanent Staff (1 of which is currently vacant)

# **ENVIRONMENTAL AND DEVELOPMENTAL SERVICES**

	2023 Budget	2024 Budget	Difference	% inc
<b>Personnel Services:</b>				
Regular Salaries	\$ 241,520	\$ 252,388	\$ 10,868	4.50%
Social Security Contribution	\$ 19,221	\$ 19,221	\$ -	0.00%
Retirement Contribution	\$ 29,716	\$ 33,754	\$ 4,038	13.59%
Insurance Contribution	\$ 36,050	\$ 53,750	\$ 17,700	49.10%
Worker's Compensation	\$ 554	\$ 554	\$ -	0.00%
Medicare Contribution	\$ 4,387	\$ 4,387	\$ -	0.00%
Personnel Administrative Cost	\$ 4,268	\$ 4,268	\$ -	0.00%
TOTAL	\$ 335,716	\$ 368,322	\$ 32,606	9.71%
<b>Contractual and Professional Services:</b>				
Contract Services, Rental Equip., Software updates, Licenses	\$ 385,406	\$ 415,406	\$ 30,000	7.78%
Invasive Plant Control & Engineering				
<b>Supplies:</b>				
Office Supplies	\$ 2,000	\$ 2,000	\$ -	0.00%
<b>Utilities:</b>				
Telephone	\$ 4,500	4,500	\$ -	0.00%
Electricity	\$ 9,000	9,000		
Water	\$ 3,540	3,540		
TOTAL	\$ 17,040	\$ 17,040	\$ -	0.00%
<b>Other:</b>				
Maintenance Materials and Repairs	\$ 22,500	\$ 22,500	\$ -	0.00%
Travel and Training	\$ 6,000	\$ 6,000	\$ -	0.00%
Environmental Services	\$ 100,000	\$ 100,000	\$ -	0.00%
Miscellaneous	\$ 500	\$ 500	\$ -	0.00%
Postage	\$ 2,500	\$ 2,500	\$ -	0.00%
Data Processing	\$ 16,140	\$ 16,140	\$ -	0.00%
Memberships	\$ 8,000	\$ 8,000	\$ -	0.00%
Uniforms	\$ 625	\$ 625	\$ -	0.00%
Printing	\$ 4,500	\$ 4,500	\$ -	0.00%
Escambia County Fire Rescue	\$ 206,000	\$ 206,000	\$ -	0.00%
Consultant Fee for LMS Update	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 366,765	\$ 366,765	\$ -	0.00%
 TOTAL EXPENSES	 \$ 1,106,927	 \$ 1,169,533	 \$ 62,606	 5.66%

## **HUMAN RESOURCES AND MARKETING**

**Mission:** To coordinate the Authority's marketing program which consists of advertising, promotion, events and public relations. To provide entertainment and special events for Escambia County residents and visitors to the Island and oversee the management of the Pensacola Beach Visitors Information Center by the Pensacola Beach Chamber of Commerce.

**Programs:** Human Resources

Manage the Authority's personnel issues

### Advertising and Public Relations:

Coordinate the Authority's marketing, advertising, and public relations needs with the Authority's advertising firm

Coordinate management of the Pensacola Beach Visitors Information Center with the Pensacola Beach Chamber of Commerce

### Promotions and Events:

Establish and manage promotions and special events

Coordinate activities of Pensacola Beach businesses and the Authority with local, state and regional chambers of commerce

Coordinate special events undertaken by island businesses and others on Authority property by insuring compliance with all rules and regulations

### Staffing:

1 Permanent Staff

## HUMAN RESOURCES AND MARKETING

	2023 Budget	2024 Budget	Difference	% inc
<b>Personnel Services:</b>				
Regular Salaries	\$ 52,413	\$ 54,772	\$ 2,359	4.50%
Temporary Labor	\$ 500	\$ 500	\$ -	0.00%
Security Salaries-Deputies	\$ 252,500	\$ 300,000	\$ 47,500	18.81%
Social Security Contribution	\$ 3,449	\$ 3,449	\$ -	0.00%
Retirement Contribution	\$ 5,579	\$ 7,302	\$ 1,723	30.88%
Insurance Contribution	\$ 9,000	\$ 10,750	\$ 1,750	19.44%
Worker's Compensation	\$ 129	\$ 258	\$ 129	100.00%
Medicare Contribution	\$ 807	\$ 807	\$ -	0.00%
Miscellaneous Personnel Benefits	\$ 103	\$ 103	\$ -	0.00%
Escambia County MSPB Merit System Protection Board	\$ 4,275	\$ 4,275	\$ -	0.00%
TOTAL	\$ 328,755	\$ 382,216	\$ 53,461	16.26%
<b>Contractual and Professional Services:</b>				
Contract Services, Rental Equip., Software updates, Licenses	\$ 15,930	\$ 15,930	\$ -	0.00%
<b>Supplies:</b>				
Office Supplies	\$ 1,500	\$ 1,500	\$ -	0.00%
<b>Utilities:</b>				
Telephone	\$ 2,500	\$ 2,500	\$ -	0.00%
<b>Advertising, Promotions and Events, Public Relations:</b>				
Promotions/Events	\$ 360,000	\$ 424,500	\$ 64,500	17.92%
Advertising / Public Relations	\$ 175,000	\$ 175,000	\$ -	0.00%
Visitor Information Center	\$ 20,000	\$ 20,000	\$ -	0.00%
Pens Beach Chamber	\$ 95,000	\$ 95,000	\$ -	0.00%
Community Participation	\$ 12,250	\$ 12,250	\$ -	0.00%
Advertising PB Chamber	\$ 50,000	\$ 50,000	\$ -	0.00%
Human Resources/ Adv.	\$ 500	\$ 500	\$ -	0.00%
Cinema in the Sand	\$ 6,000	\$ 6,000	\$ -	0.00%
TOTAL	\$ 718,750	\$ 783,250	\$ 64,500	8.97%
<b>Other:</b>				
Hospitality	\$ 3,000	\$ 3,000	\$ -	0.00%
Travel and Training	\$ 2,000	\$ 3,000	\$ 1,000	50.00%
Postage	\$ 1,000	\$ 1,000	\$ -	0.00%
Miscellaneous	\$ 1,500	\$ 1,500	\$ -	0.00%
Drug and Driver's License Testing	\$ 1,000	\$ 1,000	\$ -	0.00%
Uniforms	\$ 200	\$ 200	\$ -	0.00%
Printing	\$ 1,000	\$ 1,000	\$ -	0.00%
Membership fees	\$ 1,000	\$ 1,000	\$ -	0.00%
TOTAL	\$ 10,700	\$ 11,700	\$ 1,000	9.35%
 TOTAL EXPENSES	 \$ 1,078,135	 \$ 1,197,096	 \$ 118,961	 11.03%



Promotions and Events Expenses	2023 Budget	2024 Budget	Difference	% inc
Public Outreach Campaign	\$ 15,000	\$ 15,000	\$ -	0.00%
Holiday Hospitality	\$ 5,000	\$ 5,000	\$ -	0.00%
Pensacola Beach Chamber 4th of July Fireworks	\$ 55,000	\$ 55,000	\$ -	0.00%
Snow Bird Beach Bash	\$ 2,500	\$ 2,500	\$ -	0.00%
Beach-O-Ween	\$ 2,500	\$ 3,500	\$ 1,000	40.00%
Christmas Holiday	\$ 1,500	\$ 1,500	\$ -	0.00%
Christmas Holiday Decoration (Core Area)	\$ 10,000	\$ 10,000	\$ -	0.00%
Mardi Gras Parade	\$ 15,000	\$ 15,000	\$ -	0.00%
Pensacola Beach Air Show	\$ 181,500	\$ 225,000	\$ 43,500	23.97%
Pavilion/Boardwalk Bands	\$ 65,000	\$ 70,000	\$ 5,000	7.69%
Boardwalk Entertainment		\$ 10,000	\$ 10,000	100.00%
Promotion and Events		\$ 5,000	\$ 5,000	100.00%
Promotional Items	\$ 7,000	\$ 7,000	\$ -	0.00%
<b>TOTAL PROMOTION AND EVENTS</b>	<b>\$ 360,000</b>	<b>\$ 424,500</b>	<b>\$ 64,500</b>	<b>17.92%</b>
Community Participation:				
Hospitality Round Table	\$ 180	600	\$ 420	233.33%
Pensacola Sports Association	\$ 2,500	2,500	\$ -	0.00%
Pensacola Tourism Partnership	\$ 1,500	1,500	\$ -	0.00%
Pensacola Beach Chamber of Commerce	\$ 225	225	\$ -	0.00%
Pensacola Chamber of Commerce	\$ 1,500	1,500	\$ -	0.00%
Gulf Breeze Chamber of Commerce	\$ 125	125	\$ -	0.00%
FLA USA Visit Florida	\$ 125	125	\$ -	0.00%
Fiesta of Five Flags	\$ 350	400	\$ 50	14.29%
Gulf Coast African American Chamber	\$ 250	250	\$ -	0.00%
Others	\$ 5,495	\$ 5,495	\$ -	0.00%
<b>TOTAL PROMOTION PARTICIPATION</b>	<b>\$ 12,250</b>	<b>\$ 12,720</b>	<b>\$ 470</b>	<b>3.84%</b>

**EQUIPMENT (CAPITAL)****Administration and Leasing**

	2023 Budget	2024 Budget	Difference	% inc
Telephone system	\$ 1,000	\$ 1,000	\$ -	0.00%
Computer equipment	\$ 3,000	\$ 3,000	\$ -	0.00%
Office equipment	\$ 4,000	\$ 4,000	\$ -	0.00%
Office Furniture	\$ 5,000	\$ 5,000	\$ -	0.00%
Office truck	\$ 7,250	\$ 8,500	\$ 1,250	17.24%
	\$ 20,250	\$ 21,500	\$ 1,250	6.17%

**Finance Department**

Accounting software	\$ 5,000	\$ -	\$ (5,000)	-100.00%
Computer equipment	\$ 5,000	\$ -	\$ (5,000)	-100.00%
Office equipment	\$ 4,000	\$ -	\$ (4,000)	-100.00%
Office Furniture		\$ 35,000	\$ 35,000	100.00%
Office truck	\$ 7,250	\$ 8,500	\$ 1,250	17.24%
	\$ 21,250	\$ 43,500	\$ 22,250	104.71%

**Environmental and Developmental Services**

Computer equipment	\$ 3,000	\$ 3,000	\$ -	0.00%
Office Furniture	\$ 7,000	\$ 7,000	\$ -	0.00%
Office truck	\$ 7,250	\$ 8,500	\$ 1,250	17.24%
	\$ 17,250	\$ 18,500	\$ 1,250	7.25%

**Human Resources and Marketing**

Office Equip	\$ 500	\$ 500	\$ -	0.00%
Computer equipment	\$ 2,000	\$ 2,000	\$ -	0.00%
Office truck	\$ 7,250	\$ 8,500	\$ 1,250	17.24%
	\$ 9,750	\$ 11,000	\$ 1,250	12.82%

EQUIPMENT TOTAL	\$ 68,500	\$ 94,500	\$ 26,000	37.96%
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**INFRASTRUCTURE CONSTRUCTION AND OTHER PROJECTS****PROPOSED PROJECTS**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Difference</b>	<b>% inc</b>
Administration & VIC Building Maintenance and Repair	\$ 100,000	\$ 100,000	\$ -	0.00%
Beach Nourishment Gulf Monitoring	\$ 50,000	\$ 50,000	\$ -	0.00%
Boardwalk Improvements		\$ 300,000	\$ 300,000	100.00%
Dune Walkover Construction (1)		\$ 150,000	\$ 150,000	100.00%
Lafitte Cove Dredging	\$ 90,000	\$ 132,500	\$ 42,500	47.22%
Little Sabine Dredging (2 every 3-5 years)	\$ 130,000	\$ -	\$ (130,000)	-100.00%
New Bathrooms for Pensacola Beach Boardwalk (on hold until FY25)	\$ 500,000	\$ -	\$ (500,000)	-100.00%
Quietwater Beach Nourishment Monitoring	\$ 20,000	\$ 20,000	\$ -	0.00%
Seawall Replacements		\$ 50,000	\$ 50,000	100.00%
Soundside Beach Nourishment	\$ 150,000	\$ 150,000	\$ -	0.00%
Trolley Replacement	\$ 300,000	\$ 550,000	\$ 250,000	83.33%
Trolley Stop Maintenance and Repair	\$ 60,000	\$ 60,000	\$ -	0.00%
Vision and Planning	\$ 10,000	\$ 10,000	\$ -	0.00%
<b>TOTAL COMMITTED PROJECTS</b>	<b>\$ 1,410,000</b>	<b>\$ 1,572,500</b>	<b>\$ 162,500</b>	<b>11.52%</b>

**INFRASTRUCTURE FUNDING PRIORITIES****TIER ONE FUNDING PRIORITIES**

	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Difference</b>
Bike Path Renovations	\$ -	\$ 250,000	\$ 250,000
Dune Restoration	\$ -	\$ 375,000	\$ 375,000
Dune Walkover Construction (3)	\$ -	\$ 375,000	\$ 375,000
Landscaping Improvements	\$ -	\$ 300,000	\$ 300,000
<b>TOTAL TIER ONE FUNDING PRIORITIES</b>	<b>\$ -</b>	<b>\$ 1,302,024</b>	<b>\$ 1,302,024</b>

**TIER TWO FUNDING PRIORITIES**

Crosswalk Lightning  
 Park Amenities  
 Parking Improvements  
 Stormwater Improvements  
 Toll Booth Renovations/Gateway Improvements  
 Uniform Signage Plan

**RESTRICTED FUNDS**

<b>Grant Funded Projects</b>	<b>2023 Budget</b>	<b>2024 Budget</b>
Beach Restoration	\$ 678,995	\$ -
TDT Grant Fund for Trolley Service		\$ 250,000
TOTAL GRANT FUNDED PROJECTS	<u>\$ 678,995</u>	<u>\$ 250,000</u>
<b>Island Improvement Funds</b>		
<b>Designated for Future Infrastructure</b>		
Beginning Balance - October 1	\$ 1,131,596	\$ 1,476,870
Lease Fees Restricted for Future Infrastructure	\$ 249,268	\$ 258,491
TOTAL ISLAND IMPROVEMENT FUNDS	<u>\$ 1,380,864</u>	<u>\$ 1,735,361</u>
<b>Beach Nourishment</b>		
2026 Beach Nourishment	\$ 4,500,000	\$ 1,600,000
TOTAL	<u></u>	<u>\$ 6,100,000</u>